



HAMPSTEAD

MAYOR'S ANNUAL REPORT HIGHLIGHTS OF THE 2024 FINANCIAL REPORT

Presented by
Mayor JEREMY LEVI

Tabled at the Hampstead Regular Council meeting
On December 8th, 2025

PRESENTATION

In compliance with Section 105.2.2 of the Cities and Towns Act and following the filing of the Town of Hampstead's 2024 financial statements, I would like to provide you with a transparent overview of our financial situation, as well as the actions taken in 2024 to meet our accounting obligations and continue the sustainable development of our community.

HIGHLIGHTS OF THE AUDITED 2024 FINANCIAL STATEMENTS

Unrestricted operating surplus

According to the audited 2024 Financial Statements, the Town recorded a net surplus of \$1.467M originating from the following main Operational sources:

Affected operating revenues: \$768,441

- | | |
|---|-----------|
| • Taxes: | \$439,749 |
| • Transfer: | \$132,111 |
| • Duties, fines and penalties and other revenues: | \$139,116 |
| • Services rendered: | \$42,013 |
| • compensation in lieu of taxes: | \$15,452 |

Favorable results due to Effective management of operating expenses \$535,630.

This amount was added to the prior year's accumulated surplus of **\$4.816M**. After allocating approximately **\$1.438M** to various reserve funds and making the required year-end adjustments, the **unallocated operating surplus** stood at **\$4.862M** (including working capital and the election reserve). This represents an excellent financial position for a municipality of our size.

Long-term debt

As of December 31, 2024, the Town's long-term debt totalled **\$2.586M**, down from **\$3.183M** in 2023. This decrease reflects disciplined borrowing practices and timely capital repayments. (see appendix 1)

The Town's **net standardized debt on land value (RFU)** stands at **0.76 per \$100**, a remarkably low level that underscores our strong financial stability and prudent debt management.

Capital expenditures

Restoring and maintaining Hampstead's infrastructure continues to be one of our top priorities. In 2024, we invested **\$2.869M** in capital projects spanning several essential areas, including: (see appendix 2)

- Road and sidewalk rehabilitation
- Tools, machinery, and equipment
- Aqueduct and underground infrastructure upgrades

Since the demerger, and in terms of net book value, the Town has invested **\$33.851M** in diverse capital initiatives aimed at improving our community and enhancing the quality of life of our residents.

The major areas of long-term investment include:

1. \$14.069 M – Roads and sidewalks
2. \$11.505 M – Aqueduct, water/sewer, and related infrastructure
3. \$3.0019 M – Parks and playgrounds
4. \$2.176 M – Vehicles and equipment

Overall, the 2024 financial results demonstrate that the Town fulfilled its commitments under the adopted budget, while maintaining a local tax of **4%** for the average single-family homeowner.

THREE-YEAR PROGRAM OF CAPITAL EXPENDITURES

Each year, your municipal council works with commitment to build a living environment that aligns with our shared community values and long-term aspirations. The 2024–2026 Three-Year Capital Works Program (PTI) reflects this ambition through targeted investments that address current needs while preparing for future challenges.

Strategic investments for 2024

In 2024, more than **\$2.869 million** was invested across several priority sectors of our Town. These investments are part of our vision to make Hampstead a safe, modern, welcoming, and sustainable place to live. (see appendix 2)

- Road network:
 - Over **\$1.190 million** invested in street rehabilitation and maintenance, consistent with our five-year infrastructure plan.
 - Ellerdale Street rehabilitation project: We are continuing our efforts, in partnership with the City of Montréal, to find a concrete and lasting solution to the current situation on this street.

Looking ahead for the coming year.

The PTI is not simply a budgeting tool; it is an expression of our collective priorities and our commitment to advancing Hampstead while preserving its distinctive, family-oriented character.

Over the next few years, several major projects will shape the future of our community:

- Significant park development and revitalization
- Acquisition of new play structures for families and children
- Continued investments in municipal technology and digital services
- Ongoing improvements to municipal and community infrastructure

Each of these initiatives is designed to enhance the quality of life of our residents, strengthen community spaces, and ensure the Town remains well-equipped for future needs.

In accordance with the recommendations made by our external auditors in 2023, the Town retained specialized experts to assess the presence of asbestos in its municipal buildings. Three buildings were inspected, and a comprehensive report was produced in October 2025. This report will be forwarded to our auditors so they may evaluate and record a liability related to asset retirement obligations in accordance with accounting standard PS 3280. This process will allow the Town to integrate this responsibility into the 2025 financial statements, as required by the Ministry of Municipal Affairs (MAMH).

Furthermore, data published by the MAMH confirms that the Town's *debt ratio* is 2.14%, an exceptionally low level. This ratio—calculated according to the Ministry's methodology (debt service borne by the Town divided by net charges excluding amortization)—reflects our financial strength and our ability to maintain low indebtedness while continuing to invest in our priorities.

CONCLUDING REMARKS

Our vision for the future is based on continuing the major investments outlined in the 2025–2027 Three-Year Capital Investment Program, with particular attention to the rehabilitation of Ellerdale Street in collaboration with the City of Montréal, as well as the development of our parks. These projects aim to reinforce the family-oriented character of our town and enhance the quality of life for all.

Safety also remains a priority. We will continue to invest in the acquisition of equipment and vehicles for our public safety services to ensure a peaceful and secure environment for all our residents.

In 2024, our administration also made important progress in modernizing internal processes. Improvements were carried out in procurement, financial tracking, and interdepartmental coordination, enabling more efficient use of public funds and quicker response times to resident needs. These upgrades will continue into 2025 as we transition more municipal services toward digital platforms, increasing accessibility and transparency.

Community engagement was another highlight of the year. Through open houses, consultations, and direct discussions with residents, we strengthened the dialogue that guides our decision-making. We remain committed to ensuring that major projects—including infrastructure upgrades, park redevelopment, and long-term mobility planning—reflect the priorities of the people who live here. Your feedback continues to shape our policies and investments.

Environmental stewardship also remains at the forefront of our work. In 2024, the Town pursued initiatives aimed at improving energy efficiency in municipal buildings, reducing waste, and preserving our urban canopy. These measures not only contribute to a healthier environment but also generate long-term savings for taxpayers. As we move ahead, we will continue to integrate sustainability principles into every major project.

The financial health of the Town of Hampstead remains solid, responsible, and forward-looking. The 2024 fiscal year confirms the effectiveness of our prudent management, our commitment to infrastructure renewal, and our dedication to long-term sustainability.

As Mayor, I reaffirm my commitment to serving our community with integrity, transparency, and accountability. Together with Council and our devoted municipal employees, we will continue to build a Town that reflects our shared values: safe, peaceful, family-friendly, and resilient.

Thank you for your continued trust and for being active partners in shaping the future of our community.

Mayor Jeremy Levi

APPENDIX 1

Estimated payments on long-term debt:

<u>Maturity</u>	\$
2025	611 600
2026	1,040 100
2027	317 700
2028	577 700
2029 and +	38 080
TOTAL NET LONG-TERM DEBT	2,585,900

Note: The numbers are based on the 2024 financial statements as of December 31, 2024. At the end of 2024, the long-term debt had been decreased significantly in the last decade, due to accelerated long-term debt repayment with surplus appropriations.

APPENDIX 2

Summary of 2024 capital expenditures

CATEGORY	PROJECT	AMOUNT
Information tech. & Furnitures	Hardware- computers & server; Furnitures	129,780
Municipal installations	Town Hall, CSR & PW building renovations	581,177
Infrastructure rehabilitation	Other infrastructures	829,540
	Parks and playgrounds	84,847
	Roads & sidewalks	1,189 890
Vehicles and equipment	Tools, machinery & equipment	53, 270
	Vehicles	
	CAPITAL INVESTMENTS	2, 868 504